



Preliminary Working Draft
Summary of Pro Forma Cash Flow Statement
in 000's

	2006	2007	2008
SOURCES OF FUNDS			
Project Funding From City/County	\$ 1,850	\$ 1,532	\$ -
Loans Received and Interest Earned	\$ 3,515	\$ 109	\$ 112
Total Service Charges	\$ -	\$ 5,817	\$ 5,847
Total Other Sources	\$ -	\$ 1,100	\$ 800
TOTAL CASH INFLOW	\$ 5,365	\$ 8,558	\$ 6,759
USES OF FUNDS			
Employee & Related	\$ 232	\$ 2,100	\$ 2,203
Building & Related	\$ 130	\$ 224	\$ 231
Field Operations	\$ 490	\$ 741	\$ 775
Services & Administrator	\$ 225	\$ 418	\$ 431
Consultant Services - Startup	\$ 340	\$ 150	\$ -
Capital Projects	\$ 946	\$ 4,875	\$ 1,750
Loan Repayment	\$ 133	\$ 1,499	\$ 799
TOTAL CASH OUTFLOW	\$ 2,496	\$ 10,007	\$ 6,189
NET YEARLY CASH FLOW	\$ 2,869	\$ (1,449)	\$ 570